

ServiceReferenceSheet Project Management

1.0 Related Services

Pre-Construction and Installation Engineering, QHSE Management, Tendering, Procurement & Financial Support and Offshore Construction Support, Client Representation and Operation & Maintenance.

2.0 Introduction

Primo Marine has extensive experience, knowledge and expertise to provide independent Project Management solutions tailored for the requirements of the offshore Dredging, Oil and Gas, Renewable Energy and Power sectors.

3.0 Comprehensive Service

Primo Marine has provided independent Project Management expertise into many of Europe's largest installation projects, from interconnectors i.e. BritNed to Offshore Wind Farms i.e. Gemini. Scopes completed cover the complete spectrum of full field construction, from burial campaigns, foundation piling, heavy lifting, installation and surveys to specialised services such as remedial burial, rock placement and cable repair management.

Primo Marine provides the following Project Management Services

4.0 Management of Projects (Onshore)

Primo Marine provides management expertise, either as bespoke supporting packages within capex/opex projects i.e. cable packages or assuming responsibility for performance and budgetary control for complete capex/opex projects. Incorporated within the Management of Project scopes is:

- Independent interface management covering bespoke packages or full capex/opex projects.
- Project infrastructure i.e. systems, procedures and process maps.
- Adherence to Business and Quality Management Systems.
- Performance management approach including time-schedule and comprehensive understanding of operational durations.
- Risk based management approach due to comprehensive understanding of key areas of risk such as operational, weather, seabed and soil risk.
- The liaising and interfacing with all key stakeholders and authorities, covering the permitting and approval process.
- Ensuring thorough oversight of works and safe operations (zero harm to people, equipment, product and assets).
- Complete Reporting Management including incident management reporting.
- Recommendation, advisory services and subject matter expertise.
- Management of close-out, capture of lessons learned.

Primo Marine within our Project Management expertise offers dedicated expertise related to:

- Budgetary control and reporting including scenarios, sensitivity analysis.
- Cost control and reporting including weighting activities, baseline planning, s-curve performance, monitoring percent complete values and forward planning, actual including project s-curves.
- Monitoring expenditure and financial commitments.
- Variation management, control and negotiations.
- Management of change.
- Claim and contractual management.
- Loss adjustor services, auditor roles.
- Incident and Risk Management.

5.0 Management of Projects (Offshore)

Primo Marine has extensive offshore expertise and experience to provide complete onshore and offshore Project Management solutions in accordance to the client's specifications. In combination with experienced Project Managers, Primo Marine has a dedicated offshore team, each with over twenty five years' experience related to offshore construction works. Incorporated within the Complete Project Management offering is the management of:

- Individual or multiple offshore packages related to Operations & Maintenance, Construction Support, Client Representation, Business Continuity and Emergency Response (i.e. cable damage/fault finding).
- Crucial offshore operations related to installation, protection and construction support.
- Crucial operations in proximity to marine/subsea assets and infrastructures.
- The liaising and interfacing with all key stakeholders and authorities, covering the permitting and approval process.
- Ensuring thorough oversight of works and safe operations (zero harm to people, equipment, product and assets).

6.0 Engineering Packages

Primo Marine has extensive expertise and experience to provide management for multiple engineering packages relating to:

- Front End Engineering & Design (FEED).
- Pre-Construction such as Route Optimisation & Analysis and Risk Based Studies e.g. Burial Assessment Studies.
- Installation supporting critical offshore operations such as installation and protection of subsea products, construction support and operations and maintenance.

This expertise and experience has been provided into many of Europe's largest installations, covering scopes on the design, survey packages, installation and permitting. Providing comprehensive solutions such as 3D Modelling for migration analysis to reroute cables in sand waves, introducing and achieving acceptance by authorities related to Risk Based Burial.

7.0 QHSE Management

Primo Marine offers a dedicated Project Management Service related to QHSE including training and development. Incorporated within the QHSE Management is:

- Project compliance from operational performance to statutory and regulatory i.e. environmental performance.
- Risk Management (see QHSE).
- Incident Management (see QHSE).
- Provision of Offshore Safety Advisors.
- Management and development of training packages and centres including the provision of seminars and workshops e.g. risk assessments.

8.0 Project Managing Bespoke Packages

Primo Marine has extensive experience and expertise in terms of providing Project Management related to bespoke packages relating to:

- Management of innovation packages covering technological developments and advances to subsea trenchers, dredgers, ROV's and installation equipment.

• The complete tender phase from ~~pre qualification~~ and evaluation to verification and selections including ~~contract~~ negotiation management.

preparation